2024
Training Calendar

## Board of Directors' Programmes 2024





... building people, transforming organisations



## About InterAfrica Group

The InterAfrica Group specializes in helping private and public sector organisations measurably improve individual and organizational performance

Our comprehensive approach to helping organisations achieve results integrates consulting, research, strategic communication and affiliate capabilities with training and conferences to help you identify, address and measure all of the influences within your organisation that impact your success.

Our vision is to motivate people to deliver great service and achieve great results through organisational effectiveness and corporate culture

Our goal is to help you develop employees at all levels who demonstrate accountability and responsibility, and have an unequalled proficiency in working together to achieve organisational goals and objectives.

#### LIST OF TRAINING PROGRAMMES

- Advanced Programme for Board Secretaries
- Audit, Risk & Compliance for Board Members
- Board Communication & Stakeholder Engagement
- Building Effective Board Committees
- Company Secretary Masterclass
- Corporate Governance & Board Development
- Enhancing Audit Committee Effectiveness
- Enhancing Board Effectiveness
- Enhancing Company Secretary & Board Effectiveness
- Governance & Risk Based Internal Auditing
- Governance, Strategy & Value Creation for Board Members
- Chairing The Board of Directors
- IT Governance For Board members
- Leading Strategic Change & Transformation
- Programme in Organisational Leadership
- Public- Private Partnership (PPP) Masterclass for Board Members
- Strategic Leadership & Organisational Transformation
- Strategic Leadership, Value Creation & The Board
- Strategic Thinking & Decision Making for Board Members
- Strategy, Risk & The Board: Directors As Strategists
- The Chief Executive Officers' (CEO) Programme
- The Complete Board of Directors' Programme
- The Executive Directors' Programme

## JANUARY 2024

<b>8-12 January</b> Strategic Thinking & Decision Making For Boards Managing The Board Secretariat for Effectiveness	Johannesburg Johannesburg	US\$2,595.00 US\$2,495.00
15-19 January Company Secretary Masterclass Corporate Governance & Board Development Strategic Leadership & Organisational Transformation	South Africa South Africa Port Louis, Mauritius	US\$2,595.00 US\$2,595.00 US\$2,595.00
<b>15-26 January</b> Advanced Programme for Board Secretaries Chief Executive Officers' Programme	South Africa Port Louis, Mauritius	US\$4,895.00 US\$4,895.00
<b>22-26 January</b> Enhancing Board Effectiveness Strategic Thinking & Decision Making for Boards Strategic Leadership & Organisational Transformation	Port Louis, Mauritius Port Louis, Mauritius Dubai, UAE	US\$2,595.00 US\$2,595.00 US\$2,595.00
29 January - 2 February Strategic Thinking & Decision Making for Boards Enhancing Board Effectiveness Governance, Strategy & Value Creation	Dubai, UAE Dubai, UAE Dubai, UAE	US\$2,595.00 US\$2,595.00 US\$2,595.00
FEBRUARY 20	24	
5-9 February Enhancing Board Effectiveness Audit, Risk & Compliance for Board Members Governance & Risk Based Internal Audit Strategic Thinking & Decision Making For Boards	London,UK London,UK London,UK London,UK	US\$2,595.00 US\$2,595.00 US\$2,595.00 US\$2,595.00
12-16 February Strategy, Risk & The Board Programme in Organisational Leadership Company Secretary Masterclass Strategic Thinking & Decision Making for Boards	Cape Town, S/Africa Cape Town, S/Africa Kigali, Rwanda Cape Town, S/Africa	US\$2,595.00 US\$2,595.00 US\$2,495.00 US\$2,595.00
19-23 February Strategy, Risk & The Board: The Board as Strategists Enhancing Board Effectiveness Governance, Strategy & Value Creation,	Dubai, UAE Dubai, UAE Dubai, UAE	US\$2,595.00 US\$2,695.00 US\$2,595.00
19 February - 1 March Chairing The Board of Directors The Complete Board of Directors' Programme Company Secretary & Board Effectiveness Programme	Dubai, UAE Dubai, UAE Dubai, UAE	US\$4,995.00 US\$4,995.00 US\$4,895.00
26 February-1 March Leading Strategic Change & Transformation Strategic Thinking & Decision Making For Boards Building Effective Finance Committees Governance, Leadership & Value Creation for Boards	Dubai, UAE Dubai, UAE London, UK Mombasa, Kenya	US\$2,595.00 US\$2,595.00 US\$2,595.00 US\$2,595.00

## **MARCH 2024**

4-8 March Corporate Governance & Board Development. Enhancing Board Effectiveness Programme in Organisational Leadership	London, UK London, UK London, UK	US\$2,595.00 US\$2,595.00 US\$2,595.00
4-15 March The Complete Board of Diretcors' Programme Chairing The Board of Directcors' Advanced Programme For Board Secretaries	London, UK London, UK London, UK	US\$4,995.00 US\$4,995.00 US\$4,895.00
11-15 March Company Secretary Masterclass Strategic Thinking & Decision Making for Boards Audit, Risk & Compliance for Board Members Building Effective Finance Committees	London, UK London, UK Dubai, UAE Istanbul, Turkey	US\$2,595.00 US\$2,595.00 US\$2,595.00 US\$2,595.00
18-22 March Enhancing Board Effectiveness Governance, Strategy & Value Creation for Boards Programme in Organisational Leadership Building Effective Audit Committees Company Secretary Masterclass	Dubai, UAE Port Louis, Mauritius Port Louis, Mauritius Port Louis, Mauritius Port Louis, Mauritius	US\$2,595.00 US\$2,595.00 US\$2,595.00 US\$2,595.00 US\$2,595.00
18-30 March The Complete Board of Director's Programme Chairing The Board of Directors Advanced Programme For Board Secretaries	Port Louis, Mauritius Port Louis, Mauritius Port Louis, Mauritius	US\$4,995.00 US\$4,895.00 US\$4,895.00
<b>25-30 March</b> Strategic Thinking & Decision Making for Board Member Board Communication & Stakeholder Engagaemeng		US\$4,995.00 US\$4,895.00
APRIL 202	24	
2-6 April Governance & Risk Based Audit Building Effective Board Committees Company Secretary Masterclass	Cape Town, S/Africa Cape Town, S/Africa Cape Town, S/Africa	US\$2,595.00 US\$2,595.00 US\$2,595.00
8-12 April Enhancing Audit Committee Effectiveness Company Secretary Masterclass Strategy, Risk & The Board Managing The Board Secretariat for Effectiveness	London, UK London, UK Dubai, UAE Dubai, UAE	US\$2,595.00 US\$2,595.00 US\$2,595.00 US\$2,595.00
15-19 April Company Secretary Masterclass Corporate Governance & Board Development Programme in Organisational Leadership Governance, Strategy & Value Creation for Boards	Washington DC, USA Washington DC, USA Washington DC, USA Washington DC, USA	US\$2,595.00 US\$2,595.00 US\$2,595.00 US\$2,595.00
15-26 April The Complete Board Of Directors' Programme Chairing The Board of Directors' Programme Chief Executive Officers' Programme Advanced Programme for Board Secretaries	Washington DC. USA Washington DC, USA Washington DC, USA Washington DC, USA	US\$4,995.00 US\$4,995.00 US\$4,895.00 US\$4,895.00
22-26 April Strategic Thinking & Decision Making For Boards Leading Strategic Change & Transformation Enhancing Audit Committee Effectiveness CyberSecurity Masterclass for Board Members	Washington DC, USA Washington DC, USA Washington DC, USA	US\$2,595.00 US\$2,595.00 US\$2,595.00

## **MAY 2024**

	6-10 May Developing Effective Audit Committees Finance For Non-Financial Board Members	London, UK London, UK	US\$2,595.00 US\$2,595.00
	13-17 May Governancce, Strategy & Value Creation For Boards Strategic Leadership & Organisational Transformation Company Secretary Masterclass	Washington DC, USA Washington DC, USA Washington DC, USA	US\$2,595.00 US\$2,595.00 US\$2,595.00
	13-24 May The Chief Executive Officers Programme The Complete Board of Directors' Programme Advanced Programme for Board Secretaries Chairing The Board of Directors' Programme.	Washington DC, USA Washington DC, USA Washington DC, USA Washington DC, USA	US\$4,995.00 US\$4,995.00 US\$4,895.00 US\$4,995.00
	20-24 May Enhancing Board Effectiveness. Leading Strategic Change & Transformation. Strategic Thinking & Decision Making For Boards Programme in Organisational Leadership.	Washington DC, USA Washington DC, USA Washington DC, USA Washington DC, USA	US\$2,595.00 US\$2,595.00 US\$2,595.00 US\$2,595.00
	<b>27-31 May</b> Enhancing Audit Committee Effectiveness. Strategic Thinking & Decision Making For Boards Governance, Strategy & Value Creation for Boards Governance & Risk-Based Internal Audit	Dubai, UAE Istanbul, Turkey Istanbul, Turkey Johannesburg, S/Africa	US\$2,595.00 US\$2,595.00 US\$2,595.00 US\$2,595.00

## **JUNE 2024**

3-7 June Strategic Leadership & Organisational Transformation Finance for Non-Financial Board Members Governance, Strategy & Value Creation	Istanbul, Turkey Istanbul, Turkey London, UK	US\$2,595.00 US\$2,595.00 US\$2,595.00
<b>3-14 June</b> Chairing The Board of Directors Programme The Complete Board of Directors' Programme Advanced Programme for Board Secretaries	London, UK London, UK London, UK	US\$4,995.00 US\$4,995.00 US\$4,895.00
10-14 June Strategic Thinking & Decision Making For Boards Strategic Leadership & Organisational Transformation Programme in Organisational Leadership	London, UK London, UK London, UK	US\$2,595.00 US\$2,595.00 US\$2,595.00
17-21 June Governance, Strategy and Value Creation Programme in Organisational Leadership Company Secretary Masterclass	Dubai, UAE Dubai, UAE Dubai, UAE	US\$2,595.00 US\$2,595.00 US\$2,595.00
17-28 June Chairing The Board of Directors Programme The Complete Board of Directors' Programme Advanced Programme for Board Secretaries	Dubai, UAE Dubai, UAE Dubai, UAE	US\$4,995.00 US\$4,995.00 US\$4,895.00
24-28 June Strategic Thinking & Decision Making For Boards Strategic Leadership & Organisational Transformation	Dubai, UAE Dubai, UAE	US\$2,595.00 US\$2,595.00

## **JULY 2024**

<b>1-5 July</b> Strategic Leadership & Organisationbal Transformation PPP Masterclass For Board Members	Istanbul, Turkey Johannesburg,S/Afric	US\$2,595.00 a US\$2,595.00
<b>8-12 July</b> Corporate Governance & Board Development Strategy, Risk & The Board	London, UK London, UK	US\$2,595.00 US\$2,595.00
8-19 July The Chief Executive Officers' (CEO) Programme The Executive Directors' Programme Chairing The Board of Directors	London, UK London, UK London, UK	US\$4,995.00 US\$4,895.00 US\$4,995.00
15-19 July Strategic Thinking & Decision Making For Boards Leading Strategic Change & Transformation	London, UK London, UK	US\$2,595.00 US\$2,595.00
22 July - 2 August Chairing The Board of Directors The Executive Directors' Programme Advanced Programme for Board Secretaries	Port Louis, Mauritius Port Louis, Mauritius Port Louis, Mauritius	US\$4,995.00 US\$4,895.00 US\$4,895.00
<b>29 July-2 August</b> Strategic Leadership & Organisational Transformation Strategic Thinking & Decision Making For Boards	Port Louis, Mauritius Port Louis, Mauritius	US\$2,595.00 US\$2,595.00
29 July-9 August The Chief Executive Officers' (CEO) Programme The Executive Directors' Programme	Dubai, UAE Dubai, UAE	US\$4,895.00 US\$4,895.00

## AUGUST 2024

5-9 August Strategic Thinking & Decision Making For Board Member Strategic Leadership & Organisational Transformation Governance, Strategy & Value Creation for Boards	s Dubai, UAE Dubai, UAE London, UK	US\$2,595.00 US\$2,595.00 US\$2,595.00
5-16 August The Complete Board of Directors Programme Advanced Programme For Board Secretaries	London, UK London, UK	US\$4,995.00 US\$4,895.00
12-16 August Enhancing Board Effectiveness Strategic Thinking & Decision Making For Board Member IT Governance For Board Members	London, UK sLondon, UK London, UK	US\$2,595.00 US\$2,595.00 US\$2,595.00
19-23 August Company Secretary Masterclass Governance, Strategy & Value Creation for Boards IT Governance For Board Members	Washington DC, USA Washington DC, USA Washington DC, USA	US\$2,595.00
19 - 30 August The Complete Board of Directors' Programme Chairing The Board Of Directors The Chief Executive Officers' (CEO) Programme	Washington DC, USA Washington DC, USA Washington DC, USA	US\$4.995.00
26-30 August Enhancing Board Effectiveness Leading & Managing Strategic Change Strategic Thinking & Decision Making For Boards	Washington DC, USA Washington DC, USA Washington DC, USA	US\$2,595.00 US\$2,595.00 US\$2,595.00

## SEPTEMBER 2024

2 - 6 September Enhancing Audit Committee Effetiveness Building Effective Board Committees Governance & Risk Based Internal Audit Governance, Strategy & Value Creation For Boards	Cape Town, S/ Africa Cape Town, S/ Africa Cape Town, S/ Africa Port Louis, Mauritius	US\$2,595.00 US\$2,595.00 US\$2,595.00 US\$2,595.00
2 -13 September The Complete Board of Directors' Programme The Chief Executive Officers' Programme	Port Louis, Mauritius Port Louis, Mauritius	US\$4,995.00 US\$4,895.00
9 -13 September Enhancing Board Effectiveness Strategic Thinking & Decision Making For Boards Governance & Risk Based Internal Audit Governance, Strategy & Value Creation For Boards	Port Louis, Mauritius Port Louis, Mauritius Port Louis, Mauritius Dubai, UAE	US\$2,595.00 US\$2,595.00 US\$2,595.00 US\$2,595.00
9-20 September The Complete Board of Directors' Programme	Dubai, UAE	US\$4,995.00
16-20 September Enhancing Board Effectiveness Building Effective Board Committees Governance & Risk Based Internal Audit	Dubai, UAE Dubai, UAE Dubai, UAE	US\$2,595.00 US\$2,595.00 US\$2,595.00
23-27 September Audit, Risk & Compliance for Board Members Building Effective Board Committees Governance & Risk Based Internal Audit	London, UK London, UK London, UK	US\$2,595.00 US\$2,595.00 US\$2,595.00
OCTOBER 2	2024	
<b>7-11 October</b> Leading Strategic Change & Transformation Board Communication & Stakeholder Engagement, Programme in Organisational Leadership	Washington DC, USA Washington DC, USA Washington DC, USA	US\$2,595.00 US\$2,595.00 US\$2;595.00
<b>7-18 October</b> Enhancing Company Secretary & Board Effectiveness The Executive Directors' Programme	Washington DC, USA Washington DC, USA	US\$4,895.00 US\$4,895.00
14-18 October Strategic Thinking & Decision Making for Boards Strategy, Risk & The Board: The Board as Strategis	Washington DC, USA ts;Washington DC, USA	US\$2,595.00 US\$2,595.00
<b>21-25 October</b> Programme in Organisational Leadership Board Communication & Stakeholder Engagement, Leading Strategic Change & Trnsformation	London, UK London, UK	US\$2,595.00 US\$2,595.00
	London, UK	US\$2,595.00
21 October - 1 November Enhancing Company Secretary & Board Effectiveness The Executive Directors' Programme	London, UK	

### **NOVEMBER 2024**

4 - 8 November Finance For Non Financial Board Members Programme in Organisational Leadership Managing The Board Secretariat For Effectiveness	Port Louis, Mauritius Port Louis, Mauritius Port Louis, Botswana	US\$2,595.00 US\$2,595.00 US\$2,595.00
11-15 November Leading Strategic Change & Transformation Programme in Organisational Leadership Managing The Board Secretariat For Effectiveness	Johannesburg, S/Africa Johannesburg, S/Africa Johannesburg, S/Africa	US\$2,595.00 US\$2,595.00 US\$2,595.00
18-22 November Programme in Organisational Leadership Company Secretary Masterclass Managing The Board Secretariat For Effectiveness	London, UK London, UK London, UK	US\$2,595.00 US\$2,595.00 US\$2,595.00
18 - 29 November Chairing The Board of Directors Enhancing Company Secretary & Board Effectiveness	London, UK London,UK	US\$4,995.00 US\$4,895.00
25 - 29 November Enhancing Board Effectiveness Strategic Thinking & Decision Making For Boards Leading Strategic Change & Transformation	London, UK London, UK London, UK	US\$2,595.00 US\$2,595.00 US\$2,595.00

## DECEMBER 2024

2-6 December Strategy Thinking & Decision Making for Boards Programme in Organisational Leadership Leadership, Strategy & Value Creation For Boards Leading Strategic Change & Transformation	Istanbul, Turkey Istanbul. Turkey Istanbul, Turkey Dubai, UAE	US\$2,595.00 US\$2,595.00 US\$2,595.00 US\$2,595.00
9-13 December Governance & Strategic Leadership for Boards Company Secretary Masterclass Programme in Organisational Leadership	Dubai, UAE Dubai, UAE Dubai, UAE	US\$2,595.00 US\$2,495.00 US\$2,595.00
9-20 December The Complete Board Of Directors' Programme Chairing The Board of Directors Enhancing Company Secretary & Board Effectiveness	Dubai, UAE Dubai, UAE Dubai, UAE	US\$4,995.00 US\$4,995.00 US\$4,895.00
16-20 December Enhancing Board Effectiveness Strategic Thinking & Decision Making For Boards	Dubai, UAE Dubai, UAE	US\$2,595.00 US\$2,595.00

# CUSTOMISED TRAINING SOLUTIONS

Many of our courses can also be run on in-house basis. In addition we also assist organisations by designing customised training solutions. Customised training programmes are designed to consolidate and integrate the key issues of the learning objectives, which are then linked to organisational strategy and culture, in order to be fully effective. Programmes can be followed-up to ensure that the needed change takes place.

A customized programme can be designed to address issues faced by a single organization, and, if carefully managed, can become a powerful agent for change.

#### Different organisations have different needs

Sometimes an offthe shelf or public course will not be entirely relevant. In order to meet your specific needs our training consultants will work closely with you to design learning solutions which address both the developmental needs of the individual as well as being practical and relevant for day to day business.

Tailoring can be simply a matter of altering an existing course but may involve developing from scratch to be totally bespoke to your requirements.

#### Often critical components involved may include:

- Length of course. (Typically courses can vary from 2 days to 5 days)
- Choosing examples which impact your business the most
- Using a range of learning tools
- Using client terminology to ensure the message is consistent
- Worked examples and case studies

A customised training course from InterAfrica Group is designed from the ground up to meet the needs of your organisation in all its uniqueness. This is the best way of ensuring that you get maximum value out of your investment in training.

#### When we say customised training ...

We have developed a tried and tested approach to the development of inhouse programmes, namely one where it customises programmes according to the specific needs of both the organisation involved as well as the needs of the target group. This approach is in sharp contrast to the conventional approach where existing programmes are taken as the point of departure, and minor changes are brought about.

When we prepare a customised training course, we ensure that all key aspects of the course are tailored to your individual needs. These aspects include:

**Scope** – you decide what topics and issues are to be covered, as well as the duration of the course

**Theory** – we provide the exact amount and type of theoretical back-ground needed to make the most of the practical training

**Practical training** – this is tailored precisely to your own plant and to the scope of the training course

Case studies – these are carefully selected to ensure they apply to your operations

Materials – we provide expertly developed materials that reinforce your learning

**Cultural aspects** – we consider more than just the equipment, also tailoring our training to the way your operate your plant

This amounts to a training course that is truly customised, meeting your exact needs.

#### **Our Approach**

Our approach to tailored learning and development consists of designing and delivering the appropriate solution for each client.

To be successful across both of these elements, we work in partnership with our clients. Our solutions will seek to address the developmental needs of individuals as well as any relevant organisational challenges.

Our tailored approach, adopting a rigorous and successful design methodology, ensures we are able to produce a range of engaging learning programmes which aim to stimulate behavioural change in the workplace.

Our customisation approach is based on the principle of a partnership between us and your organization in which we are both involved. In this partnership the partners co-design and co-present the learning intervention.

This requires the InterAfrica Group to also research the strategic direction of the company and the strategic issues they face in order to ensure that the programme develops the competencies required to fulfill the goal of the organisation.

#### **Tailored Training Solutions**

## Bespoke services based on proven solutions and professional input.

InterAfrica Group has a strong track record of working with 'single clients' to develop new solutions from scratch; bespoke existing programmes or run events for single client organisations.

The range of what we offer is extensive. Our reputation is strong in this area as clients demand training and development solutions that are timely, delivered on their site or other choice of location and set within their context.

The added benefit is that single client solutions develop your leaders together.

We have an extensive team of consultants and associates drawn from across different industries and sectors who can work on specific topics seen through our organisational lenses.

All of our 'Leading edge programmes' are also available to be run on-site for single organisations from single day events to short sessions. These workshops bring leading thinkers to your organisation to help you guide organisational conversations and to stimulate new ideas and possibilities.

#### We speak your language.

Each customised workshop is the product of hours of research into how your company does business, the risks and issues it faces, the sort of contracts it encounters.

Relevant case-studies and topical exercises ensure that delegates can instantly relate their new learning to their everyday working environment. And the confidential environment means that delegates can obtain answers to difficult business questions that a public course would not allow.

#### Value for money

Customised training is often the best solution for plants acquiring new equipment or facing speci fic challenges with existing lines.

Focusing exclusively on the topics agreed between you and FLSmidth Institute, every minute of a customised training course helps you meet the challenges you face. This ensures unparalleled value for money and a very fast return on investment.

#### **Consultancy and Training Need analyses**

Correctly identifying where leadership strengths and weaknesses lie can be deceptively difficult.

Understanding too the solution that will work requires an in-ddepth understanding of organisational development, systemic change and individual capabilities. Our team of consultants, from wide background of public and private sector services, cover a range of experience and skills. They are able to work with you on a consultancy basis to undertake diagnostic work on a variety of issues including leadership development at an organisational or team level.

#### Research

Our range of consultants can undertake research that draws on our wide range of subject expertise and research capability. Research is provided in the form of qualitative and quantitative analysis delivered within strong methodological framework.

#### **Our Commitment To You...**

When you choose InterAfrica Group as your customised training solutions provider you will get much more than just training.

Our aim is a simple one...to deliver training solutions to exceed your expectations!

We want you to be so pleased with your decision to buy our programmes, you'll recommend your contacts to us.

- You will receive a personalised service working with the same people from concept to delivery...we will create a partnership to better understand your needs.
- A thorough 'training needs analysis' will be carried out to enable us to deliver tailored solutions to your business and the very best possible results to your people.
- Your training programme will be managed completely by us, taking away the stresses and strains of designing your training programme, leaving you free to focus on your business.
- A structured training programme will be developed, providing your people with a logical approach to learning that's easy to follow and apply.
- Our programmes will include the development of action plans that your team can implement in the workplace to ensure long-term impact of their training.
- Regular evaluation and feedback on our performance is always welcomed and will be formally received, enabling us to constantly look for new ways to improve the service you receive.

#### Want to talk?

If you're thinking about designing a custom executive program, we encourage you to give us a call.

We believe that the best way to begin this process is to have a conversation about your organization's challenges and goals. We can tell you whether a custom programme might be a good idea for your organization, and if so, we'd be happy to be part of the solution.



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... building people, transforming organisations

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